

12 June 1981

MEMORANDUM FOR: Deputy Director of Logistics

FROM :

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STAT

SUBJECT :

:

OC Recapitalization

Dan:

1. I told you this morning I'd have a paper on Recap for the Divisions. I was wrong. The paper kept growing too long and cumbersome when I tried to describe Recap and, in any event, the detailed OC book (General Implementation Plan) is making the rounds of the Divisions. Short of merely describing the program, I found that either proposing solutions to the Divisions or asking them for proposals was premature.

2. Instead, I prepared the attached draft for  STAT  
The memo sets up the parameters of the 22 June meet; it hints at the question of how OC is organized to handle this; and I think can get us very quickly to the point of knowing just how much cooperation is possible in a 'systems' approach to logistics support. If you agree, my draft should be prepared and sent to Wally, so he will know the purpose of the 22 June meet. At a minimum, we should let him know the purpose of the meeting.

3. Will see you early a.m., 22 June.

*Ken*  
Ken

P.S. -

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called to say that S&T/Plans  
wants his paper on benefits of taking over from GSA  
to accompany the original memo to Comptroller  
We had left it to the DDA whether to forward it.

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MEMORANDUM FOR: Deputy Director of Communications

FROM:

Deputy Director of Logistics

STAT

SUBJECT: Logistics Support for the Recapitalization Program

Wally:

1. As you know, we have been looking at the overall logistical support implications of your Recapitalization Program, and I was pleased to see that a logistics planning phase was incorporated into your General Implementation Plan. An early review of requirements indicates that, although the Recapitalization Program is essentially an acceleration of communications' normal activity, the totality of the Program may strain our logistical capabilities. Aggravating that strain is the increased activity in other areas of the Agency. We have, in the budget process, a relatively simple mechanism to address requirements for financial resources, such as transportation and packaging supplies. I am more concerned that we are postured correctly in terms of organization and manpower to reliably support your procurement and installation schedules.

2. While I am not prepared to discuss the specifics of how the Office of Logistics can support you, there are several approaches to the problem. The attached issue sheet describes in

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Program**

very brief terms what those approaches are. I would like to suggest meeting with you, on 22 June, to discuss the feasibility and desirability of any or all of these approaches. It might be well to invite those principals in the Engineering Staff, Foreign Networks Division, and Domestic Networks Division who will be directly involved in managing the acquisition and deployment of your systems.



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OFFICE OF COMMUNICATIONS RECAPITALIZATION PROGRAM  
LOGISTICS SUPPORT

- I. To varying degrees, three organizations within the Office of Communications (OC) will be involved in the development, production, and deployment of the systems comprising the Recapitalization Program.
  - A. Engineering will acquire and accept the first unit of each system.
  - B. Foreign Networks Division (FND) will manage production contracts and installations overseas and at the CONUS relay.
  - C. Domestic Networks Division (DND) will manage production contracts and installations in the domestic field and in the metropolitan Washington area.
  - D. Exceptions: Engineering will manage the entire SKYLINK Program.  
  
Engineering will be involved, to a large degree, in the installations within the Washington area.
- II. Communications requirements will be dealt with by three Office of Logistics (OL) organizations.
  - A. Procurement Division: Management of the contract RFP, Aware, and Administration process.

B. Real Estate and Contruction Division: Structural analysis and FBO liaison for FND, design and contract management for [ ] facilities design and contract management within the Washington area. New addition for [ ]

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C. Supply Division: Provision of material handling and storage services, transportation, and inventory item management.

III. Basic approaches to providing logistical support.

- A. Business as Usual: Utilize the existing organizations and procedures within both OC and OL.
- B. Designate Focal Points Within OC and OL to Resolve Conflicts: Provide working level of all efforts. Major conflicts would be handled by front offices.
- C. Designate Individual Officers Within OL Who Will be Dedicated to OC Requirement: Officers will work in normal environment, but be restricted to OC Recap-specific requirements.
- D. Establish Communications Support Group Within OL to Deal With Acquisition and Deployment of Recap: Multi-disciplinary group reporting to D/Logistics with authorities to plan and accomplish support.

- E. Establish Communications Support Group with OC to Deal with all Recap Requirements: Same as D, except physically located within OC.
- F. Establish Communications Support Group Within OC: Same as E, except reporting organizationally to D/Communications.
- G. Assign Additional OL Personnel to Augment OC for Duration of Recap Program: Personnel to be assigned to specific component needing help.
- H. Delegate Requisite Authorities to OC: Where OL does not have capability for reliable support, authorize OC to accomplish by contact.